Minutes are considered "DRAFT" until approved at next meeting.

Minutes Farmington High School Building Committee Financial Subcommittee Tuesday, May 21, 2019 Town Hall Council Chambers 8:00 AM

Present:

Meg Guerrera
Michael Smith
Sharon Mazzochi
Joe Swetcky, Director of Finance
Kathy Blonski, Town Manager
Kat Krajewski, Assistant Town Manager
Vince Lafontan, School Business Administrator

A. Call to Order

The meeting was called to order at 8:02 a.m.

B. To review the FHS Facility and Financial Ad Hoc Committee recommendations.

Kat Krajewski reviewed the recommendations made by the FHS Facility and Financial Ad Hoc Committee. A copy of the recommendations is recorded with these minutes as Attachment A.

C. Presentation.

Joe Swetcky, Director of Finance, gave a presentation to the subcommittee that included a ten year debt service forecast, ten year bonding forecast, and tax and budget worksheet ten year forecast. This forecast is different than the forecast that was presented to the Ad Hoc Committee in September, as it is based on the current adopted Capital and town budget, friar report, and what has taken place since- there was a bond sale last week.

Joe Swetcky reviewed the documents with the subcommittee, beginning with the ten year bonding forecast, based off the FY 2019/2020 adopted Capital Budget and Friar Report.

Vince Lafontan mentioned that deferred maintenance is included in the BOE's capital planning. A copy of the ten year bonding forecast is recorded with these minutes as Attachment B.

The Ten year debt service forecast shows the existing debt service, what has already been issued and what we are obligated to pay over the next 10 years. Each of the forecasted items assumes a standard 20 year bond issue. Also included for the projected debt service is the Town's lease obligations (including ESCO and Streetlights). A copy of the ten year debt service forecast is recorded with these minutes as Attachment C.

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The Tax and Budget Worksheet 10-year forecast was created based off of averages and is a snapshot of where we are projected to be, based of where we are now. It was assumed that:

- budgets steadily increase moving forward;
- A projection was made on grand list (considerations made for revaluation every 5 years);
- Revenues are based off of historical data;
- The debt service reflects the same numbers in the other worksheets distributed today;
- The capital is a percentage of the general fund revenues, per the Town's Capital Improvement Policy;
- BOE Pensions are determined based off our understating of the Governor's proposal to gradually increase over the next 3 years.

A copy of the Tax and Budget Worksheet 10-year forecast is recorded with these minuets as Attachment D.

The subcommittee was appreciative of the thorough forecasting and excellent financial planning done by the Town. They believe this is a proactive approach that illustrates that all scenarios were considered.

D. To discuss communication strategies.

Meg Guerrera discussed the creation of a non-numbers representation of the financial impact of a project. When it comes time for the committee to communicate a number, the number will be inserted into the equation (total project - state grant/reimbursement = net municipal cost). The tax impact on residents will also be included.

There was general discussion about the role of the financial subcommittee, and Michael Smith questioned if there was a need for this subcommittee to conduct additional financial forecasting for the high school project. The committee agreed that this could be discussed in the future, and that the charge of the FHS Building Committee is to present the options and corresponding prices to the Town Council and they will set the net municipal cost.

E. To discuss the subcommittee meeting schedule.

The committee decided that they would like to talk about the communications strategy in more detail at their next meeting. Kat will send a doodle for the next meeting date and time.

F. Adjournment

The meeting adjourned at 9:02 a.m.

Respectfully Submitted,

Kathryn Krajewski, Assistant Town Manager

	Before establishing a new building committee, a	Council should have
	project's financial impact should be evaluated by	debt forecast
	the Town Council by reviewing the long-term	presentation before
	forecasting that was presented to the Committee	Part II of the Charge
	The Town Council should set the range of the net municipal cost of the project for the committee	Included in charge- 3/26/19
Financial	In the charge of the committee, The Town Council should require periodic reports from the building committee throughout the process (including financial projections)	Council will re-charge the committee (Phase II) and receive reports from 2 Town Council liaisons
	The cost of the project should be communicated early and often	FHSBC To Complete
	The financial information needs to be presented and communicated in a clear and consistent manner	FHSBC To Complete
	When issuing debt for the project, consideration should be given to various financing options such as principal skips.	Finance Director to complete

10 Year Bonding Forecast Based on FY2019/2020 Adopted CIP and BOE Friar report

-						200								1 1	_
-															_
				Issue date:				+-+							_
Project			Appropriation	May-19	May-20	May-21	May-22	May 22							
							1101-22	<u>May-23</u>	May-24	25-May	May-26	May-27	May-28	May-29	
Road 201	15														
Issue				740.075											_
				749,075	-										-
Roads 20	19		2,000,000												
Issue			2,000,000		1,000,000	750 000	4444								-
					1,000,000	750,000	250,000								2
Roads 2	021		2,000,000												- 2,
Issue					+-+		500,000								-
							500,000	1,000,000	500,000						2,
Roads 20	123		2,000,000				+		-						
Issue									350 000						
04.000									250,000	750,000	1,000,000				2,
Roads 20	025		2,000,000					 		-	-				
Issue	-								+		+	4.000.000			
Dood- en	17										-	1,000,000	1,000,000		2,
Roads 20	27		2,000,000												_
Issue											+				_
Onen Sna	ce Acquisiti	lon	2 500 000											1,000,000	1,
Issue	ice Acquisiti	on	3,500,000	450.000											_
13340				450,000											_
Parks Ma	int Blding		1,000,000		+										-
Issue			1,000,000												
						+				500,000	500,000				1,0
Engine 2			650,000				+ +	ļ							-
	m April 2018							-							
Bid		Dec-18					T				+				
Award		Feb-19													
Deposit		Mar-19										-			
Issue				650,000						 					
Landstone											-	-			
Referendu			1,500,000											_	-
Bid	im	Apr-19												+	-
Award		Dec-19 Feb-20			-								_		-
Deposit		Mar-20			-									+	_
Issue		14101-70			750 000	900 000	+								
					750,000	750,000	+								1,5
Engine 8			750,000												
Referendu	ım	Apr-20					+			-					
Bid		Dec-20					+								
Award		Feb-21					1								
Deposit		Mar-21													
Issue						375,000	375,000								-
							75.5								7
Engine 5 &			1,500,000											-	-
Referendu	m	Apr-21										1	+		-
Bid Award		Dec-21													+
ward		Feb-22 Mar-22											+	+	-
Deposit															

10 Year Bonding Forecast Based on FY2019/2020 Adopted CIP and BOE Friar report

					+		+								
				Issue date:			+								
Project			Appropriation		May-20	May-21	May-22	May-23	May-24	25-May	May-26	May-27	May-28	May-29	To
Rescue 15			700,000												
Referendun	n	Apr-22			1							1			+-
Bid		Dec-22													+-
Award		Feb-23					1				1		+		-
Deposit		Mar-23										-			_
Issue								350,000	350,000						7
Fire Station	Renovatio	ns	9,000,000												_
Referendun	n	Арг-20													
Bid		Oct-20													
Award		Dec-20											7		_
Issue						2,000,000	2,500,000	2,500,000	1,500,000	500,000					9,0
School Roo			1,995,000												
Referendun	n	Apr-18													
Issue				1,220,000	177,000										1,3
School Roo	fs		1,650,000							+				+-+	+-
Referendun		Apr-20	-,0,										-		_
Issue		7.40, 20			1		315,000	840,000			+	+			1,1
							120,000	0.0,000			1			1	1,1
School Secu	urity & Infr	astructure	1,935,000												1
Referendun		Apr-18									1				\neg
issue				1,330,925	503,000										1,8
East Farms	Office Relo	cation	1,670,000												
Referendun	n. I	Apr-19													
Issue					1,500,000	170,000									
School Med	hanical		24,800,000												
Isssue					320,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	10,4
School Stru	ctural		23,130,000			1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	10,1
Issue															
				4,400,000	4,250,000	6,295,000	6,940,000	7,690,000	4,850,000	4,000,000	3,750,000	3,250,000	3,250,000	3,250,000	51,9

TOWN OF FARMINGTON TEN YEAR DEBT SERVICE FORECAST

			FY19/20 Projected	FY20/21 Projected	FY21/22 Projected	FY22/23 Projected	 FY23/24 Projected	_	FY24/25
			Budget	Budget	Budget	Budget Budget	Budget	'	Projected Budget
Existing De	ebt Service		6,346,495	5,600,722	4,628,834	2,977,186	2,931,795		2,835,720
CWF Loan	#1	33,679,242	2,044,534	2,044,534	2,044,534	2,044,534	2,044,534		2,044,534
CWF Loan	# 2	14,384,000	498,867	873,195	873,195	873,195	873,195		873,195
Issue of 20	20	4,250,000		344,250	337,663	331,075	324,488		317,900
Issue of 20	21	6,295,000			516,190	506,118	496,046		485,974
Issue of 20	22	6,940,000				572,080	560,880		549,680
Issue of 20	23	7,690,000					634,425		621,929
Issue of 20	24	4,850,000							401,095
Issue of 20	25	4,000,000							
Issue of 20	26	3,750,000							
Issue of 202	27	3,250,000							
Issue of 202	28	325,000							
ESCO Leas	e	4,821,593	81,899	84,433	87,043	89,732	92,501		95,353
Streetlight I	Lease	1,000,000	152,690	152,690	152,690	152,690	152,690		76,345
Issuance C	ost		175,000	250,000	200,000	200,000	250,000		250,000
T	Totals		\$ 9,299,485	\$ 9,349,824	\$ 8,840,149	\$ 7,746,610	\$ 8,360,554	\$	8,551,725
			\$ 991,450	\$ 50,339	\$ (509,675)	(1,093,539)	613,944		191,171

TOWN OF FARMINGTON TEN YEAR DEBT SERVICE FORECAST

	TEN YEAR DEBT SERVICE FORECAST										
		FY25/26 Projected Budget	FY26/27 Projected Budget	FY27/28 Projected Budget	FY28/29 Projected Budget						
Existing Debt Servic	е	2,744,361	1,842,504	1,814,438	1,372,044						
CWF Loan # 1	33,679,242	2,044,534	2,044,534	2,044,534	2,044,534						
CWF Loan # 2	14,384,000	873,195	873,195	873,195	873,195						
Issue of 2020	4,250,000	311,313	304,725	298,138	291,550						
Issue of 2021	6,295,000	475,902	465,830	455,758	445,686						
Issue of 2022	6,940,000	538,480	527,280	516,080	504,880						
Issue of 2023	7,690,000	609,433	596,936	584,440	571,944						
Issue of 2024	4,850,000	393,165	385,236	377,306	369,376						
Issue of 2025	4,000,000	332,000	325,400	318,800	312,200						
Issue of 2026	3,750,000		312,375	306,131	299,888						
Issue of 2027	3,250,000			271,375	265,931						
Issue of 2028	325,000				272,025						
ESCO Lease	4,821,593	98,852	103,560	106,677	109,887						
Streetlight Lease	1,000,000										
ssuance Cost		250,000	250,000	250,000	250,000						
Totals		\$ 8,671,235	\$ 8,031,575	\$ 8,216,872	\$ 7,983,140						
		\$ 119,509	\$ (639,660)	\$ 185,297	\$ (233,732)						

TAX AND BUDGET WORKSHEET 10 YEAR FORECAST

		FY19/20	FY20/21	FY21/22	FY22/23
		Adopted	Projected	Projected	Projected
		Budget	Budget	Budget	Budget
EXPENDI	TURES	Duuget	Duuget	Duuget	Duaget
Distriction	TORUS		 	 	
Education		67,708,605	69,753,405	71,859,958	74,030,128
Town		30,373,104	31,229,626		33,015,811
BOE Pension	ons	296,006			
Debt Service	ce	9,298,362	9,349,824		
Capital Imp	provements	3,668,000	3,327,641		3,473,265
		111 0 44 0 55	114.040.000		
	Total	111,344,077	114,249,007	117,103,971	119,248,777
GRAND L	IST				
Real Estate		3,200,941,250	3,222,707,651	3,244,622,063	3,266,685,493
Personal Pro		233,199,367	240,195,348		254,823,245
Motor Vehi		235,232,708	237,867,314		243,225,380
]	l'otal	3,669,373,325	3,700,770,313	3,732,554,699	3,764,734,117
REVENUE	2S				
Other Prope	erty Taxes	1,240,000	1,250,000	1,250,000	1,250,000
Licenses and	d Permits	645,000	655,449		676,858
Fines and Pe	enalties	24,000	29,000		29,000
Interest		525,000	525,000		525,000
Grants		4,822,777	4,782,777		4,602,777
Service Cha	rges	1,380,000	1,394,504		1,423,970
Other		50,000	51,500		51,500
Westwoods	Contribution	335,025	325,000		325,000
		800,000		2 2	-
Т	otal	9,821,802	9,013,230	8,948,504	8,884,105
ΓΑΧ & MII	LL RATE				
Γax Levy		\$ 102,241,250	\$ 105,943,778	\$ 108,863,467	\$ 111,072,673
Mill Rate		27.97	28.73	29.27	29.61
Mill Rate Ch	nange	0.78	0.76		0.34
% Change		2.88%	2.73%		
vg Residen	ntial Assessment	\$ 226,777	\$ 226,777	\$ 226,777	\$ 226,777
Real Estate		\$ 6,342.25	\$ 6,516.17	\$ 6,638.73	
Oollar Increa		177.37	173.92	122.56	\$ 6,715.55 76.83
Percent Incre		2.88%	2.74%		1.16%

TAX AND BUDGET WORKSHEET 10 YEAR FORECAST

Projected Budget		FY23/24	FY24/25	FY25/26	FY26/27
EXPENDITURES					
Education				-	
Town	EXPENDITURES	Zrauge.	2000		
Town 33,946,857 34,904,159 35,888,456 36,900,5 BOE Pensions 1,094,528 1,218,757 1,357,086 1,511,1 Debt Service 8,360,554 8,551,725 8,671,235 8,031,5 Capital Improvements 3,590,033 3,697,311 3,805,759 3,894,8 Total 123,257,811 126,941,019 130,664,389 133,724,3 GRAND LIST					
BOE Pensions	Education				83,386,296
Debt Service					36,900,510
Total					1,511,116
Total 123,257,811 126,941,019 130,664,389 133,724,3 GRAND LIST Real Estate 3,321,565,809 3,344,152,456 3,366,892,693 3,389,787,5 Personal Property 262,467,942 270,341,980 278,452,240 286,805,8 Motor Vehicles 245,949,505 248,704,139 251,489,625 254,306,31 Total 3,829,983,255 3,863,198,576 3,896,834,558 3,930,899,6 REVENUES Other Property Taxes 1,250,000 1,250,000 1,265,000 1,265,00 Licenses and Permits 687,823 6698,965 710,289 721,79 Fines and Penalties 29,000 525,000 525,000 525,000 Grants 4,512,777 4,422,777 4,332,777 4,242,77 Service Charges 1,438,936 1,454,059 1,469,342 1,484,74 Other 51,500 51,500 51,500 51,500 51,500 Westwoods Contribution 320,000 320,000 320,000 320,000 Total 8,815,036 8,751,302 8,702,907 8,639,83 TAX & MILL RATE Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate Change 0.566 0.71 0.70 0.50 Well Rate Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$	Debt Service				8,031,575
Real Estate	Capital Improvements	3,590,033	3,697,311	3,805,759	3,894,885
Real Estate 3,321,565,809 3,344,152,456 3,366,892,693 3,389,787,57 Personal Property 262,467,942 270,341,980 278,452,240 286,805,80 Motor Vehicles 245,949,505 248,704,139 251,489,625 254,306,31 Total 3,829,983,255 3,863,198,576 3,896,834,558 3,930,899,6 REVENUES Other Property Taxes 1,250,000 1,250,000 1,265,000 1,265,000 Licenses and Permits 687,823 698,965 710,289 721,77 Fines and Penalties 29,000 29,000 29,000 29,000 29,000 1,00	Total	123,257,811	126,941,019	130,664,389	133,724,382
Personal Property	GRAND LIST				
Personal Property	Real Estate	3,321,565,809	3,344,152,456	3,366.892.693	3,389,787,563
Motor Vehicles 245,949,505 248,704,139 251,489,625 254,306,30 Total 3,829,983,255 3,863,198,576 3,896,834,558 3,930,899,6 REVENUES Other Property Taxes 1,250,000 1,250,000 1,265,000 Licenses and Permits 687,823 698,965 710,289 721,7 Fines and Penalties 29,000 29,000 29,000 29,00 29,00 Interest 525,000 525,000 525,000 525,000 525,000 525,00 Grants 4,512,777 4,422,777 4,332,777 4,242,7 Service Charges 1,438,936 1,454,059 1,469,342 1,484,75 Other 51,500 51,500 51,500 51,500 51,500 Westwoods Contribution 320,000 320,000 320,000 320,000 320,000 320,000 TAX & MILL RATE Total 8,815,036 8,751,302 8,702,907 8,639,83 Mill Rate 30.18 30.18 30.89 31.60					286,805,807
REVENUES Other Property Taxes					254,306,309
Other Property Taxes 1,250,000 1,250,000 1,265,000 1,265,00 22,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 525,00 525,000 525,000 525,000 525,000 525,000 525,000 525,000 525,000 525,00	Total	3,829,983,255	3,863,198,576	3,896,834,558	3,930,899,679
Other Property Taxes 1,250,000 1,250,000 1,265,000 1,265,000 1,265,00 22,000 22,000 22,000 22,000 22,000 22,000 525,00 525					
Licenses and Permits 687,823 698,965 710,289 721,79 Fines and Penalties 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 29,000 525,000	REVENUES				
Fines and Penalties 29,000 29,000 29,000 29,000 29,000 10. Interest 525,000 5	Other Property Taxes	1,250,000	1,250,000	1,265,000	1,265,000
Timerest S25,000 S25	Licenses and Permits	687,823	698,965	710,289	721,795
Grants 4,512,777 4,422,777 4,332,777 4,242,77 Service Charges 1,438,936 1,454,059 1,469,342 1,484,78 Other 51,500 51,500 51,500 51,500 51,500 Westwoods Contribution 320,000 320,000 320,000 320,000 320,000 Total 8,815,036 8,751,302 8,702,907 8,639,85 Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Fines and Penalties	29,000	29,000		29,000
Service Charges	Interest	525,000		525,000	525,000
Other 51,500 51,500 51,500 51,500 51,500 51,500 51,500 320,000	Grants	4,512,777	4,422,777	4,332,777	4,242,777
Westwoods Contribution 320,000<	Service Charges	1,438,936	1,454,059	1,469,342	1,484,784
Total 8,815,036 8,751,302 8,702,907 8,639,83 TAX & MILL RATE Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Other	51,500	51,500		51,500
TAX & MILL RATE Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Westwoods Contribution	320,000	320,000	320,000	320,000
TAX & MILL RATE Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7		-	-		-
Tax Levy \$ 115,150,775 \$ 118,897,717 \$ 122,669,481 \$ 125,792,52 Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Total	8,815,036	8,751,302	8,702,907	8,639,857
Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,407.8 Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	TAX & MILL RATE				
Mill Rate 30.18 30.89 31.60 32.1 Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment Real Estate Taxes \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Tax Levy	\$ 115 150 775	\$ 118 897 717	\$ 122 669 481	\$ 125 792 526
Mill Rate Change 0.56 0.71 0.70 0.5 % Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7					32.12
% Change 1.91% 2.37% 2.28% 1.66 Avg Residential Assessment \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 230,632 \$ 7,287.09 \$ 7,407.8 Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7					0.52
Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7					1.66%
Real Estate Taxes \$ 6,959.84 \$ 7,124.53 \$ 7,287.09 \$ 7,407.8 Dollar Increase 244.29 164.68 162.56 120.7	Ann Davidantial Assagan	¢ 220.622	e 220.622	\$ 220,622	¢ 220.622
Dollar Increase 244.29 164.68 162.56 120.7					
2 (40/ 2 270/ 2 200/ 1 4/	Percent Increase	3.64%	2.37%	2.28%	1.66%

TAX AND BUDGET WORKSHEET 10 YEAR FORECAST

=					
			FY27/28	77	FY28/29
			Projected		Projected
			Budget		Budget
EXPENI	DITURES				
Education	1		85,904,563		88,498,880
Town			37,941,105		39,011,044
BOE Pen	sions		1,682,627		1,873,605
Debt Serv	/ice		8,216,872		7,983,140
Capital In	nprovements		4,012,355		4,121,000
	Total		137,757,522		141,487,670
				Î	
GRAND	LIST			\top	
Real Esta	te		3,412,838,119		3,470,173,799
Personal l	Property		295,409,981		304,272,281
Motor Ve			257,154,540		260,034,671
	Total		3,965,402,640		4,034,480,750
REVENU	JES				
Other Pro	perty Taxes		1,265,000		1,265,000
Licenses a	and Permits		733,488		745,371
Fines and	Penalties		29,000		29,000
Interest			525,000		525,000
Grants			4,152,777		4,062,777
Service Cl	harges		1,500,389		1,516,159
Other			51,500		51,500
Westwood	ls Contribution		320,000		320,000
			-		
	Total		8,577,155		8,514,806
FAV & M	ILL RATE				
I ALA W W	TLL KATE				
Гах Levy		\$	129,888,367	\$	133,680,863
Mill Rate		Ψ	32.88	Ψ	33.26
Mill Rate	Change		0.76	-	0.38
% Change	Change		2.36%	_	1.16%
o Change			2.5070		1.1070
Avo Recid	ential Assessm	ent \$	230,632	\$	234,553
Real Estate		\$	7,582.50	\$	7,800.68
Dollar Inci		Ψ	174.65	Ψ	218.18
Percent Inc			2.36%		
CICCILI III	nease		2.30%	_	2.88%